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9 October 2025

THIS ANNOUNCEMENT CONTAINS INSIDE INFORMATION

SSP GROUP PLC
(the "Company")

Share Buyback Programme

SSP Group plc (the “**Company**”) announces its intention to return up to £100 million to its shareholders through an on-market share buyback programme (the “**Programme**”) consistent with its capital allocation strategy, reflecting a healthy balance sheet position and highlighting the Board’s confidence in the Company’s prospects into FY26. The Programme will begin immediately and will end no later than 9 October 2026. The sole purpose of the Programme is to reduce the Company's issued share capital.

The Company has entered into an arrangement with Barclays Bank PLC (“**Barclays**”) in relation to the Programme (the “**Arrangement**”). The Arrangement initially allows Barclays to purchase up to 80,057,619 ordinary shares in the capital of the Company (“**Shares**”) in accordance with the authority to repurchase Shares granted by the Company's shareholders at the 2025 Annual General Meeting, which will expire on the earlier of (i) the conclusion of the annual general meeting of the Company to be held in 2026 (the "**2026 AGM**") and (ii) at the close of business on 28 April 2026 (the "**2025 Authority**"). Following the expiry of the 2025 Authority, the continuation of the Programme will be conditional on approval of shareholders of a resolution re-granting the directors' authority to purchase Shares at the 2026 AGM and any further purchases will be in accordance with the terms of such approval. The share purchases will be made by Barclays, or its affiliates, acting on the Company’s behalf (as riskless principal) in accordance with the Arrangement and, in the case of any purchases made during closed periods and/or at any time when the Company has inside information, shall be made independently of, and uninfluenced by, the Company.

Any share purchases effected under the Programme will be subject to the terms of the Arrangement and in any case will be effected in a manner consistent with the general authority vested in the Company to repurchase Shares from time to time, the assimilated UK Market Abuse Regulation 596/2014 and the assimilated Commission Delegated Regulation (EU) 2016/1052 (in each case as incorporated into the law of the United Kingdom by the European Union (Withdrawal) Act 2018 (as amended)) ("**MAR**") and the UK Listing Rules. The aggregate purchase price under the Arrangement will not exceed £100,000,000.

Following the purchase of the Shares, they will be cancelled.

This announcement contains inside information for the purposes of Article 7 of MAR. The person responsible for arranging the release of this announcement on behalf of the Company is Fiona Scattergood, Group General Counsel and Company Secretary. The Company is not currently in possession of any other inside information.

CONTACTS

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About SSP

SSP Group plc (LSE:SSPG) is a global leading operator of food and beverage outlets in travel locations employing around 49,000 colleagues in over 3,000 units across 38 countries. We specialise in designing, creating and operating a diverse range of food and drink outlets in airports, train stations and other travel hubs across six formats: sit-down and quick service restaurants, bars, cafés, lounges, and food-led convenience stores. Our extensive portfolio of brands features a mix of international, national, and local brands, tailored to meet the diverse needs of our clients and customers.

Our purpose is to be the best part of the journey, and we are committed to delivering leading brands and innovative concepts to our clients and customers around the world, focusing on exceptional taste, value, quality and service. Sustainability is crucial for our long-term success, and we aim to deliver positive impact for our business while uniting stakeholders to promote a sustainable food travel sector.

www.foodtravelexperts.com

IMPORTANT NOTICE

Barclays Bank PLC, which is authorised by the Prudential Regulation Authority and regulated in the United Kingdom by the Financial Conduct Authority and the Prudential Regulation Authority, is acting exclusively for the Company and no one else in connection with the buyback programme and will not be responsible to anyone other than the Company for providing the protections afforded to clients of Barclays nor for providing advice in relation to the buyback programme or any other matter referred to in this announcement.